



American Express Company
General Counsel's Organization
200 Vesey Street
New York, NY 10285

November 17, 2017

Mr. Kevin Singleton
Elevate New York
Founder & Executive Director
353 Lexington Ave., 5th Floor
New York, NY 10016

Dear Kevin,

I just wanted to thank you again for coming to Amex to speak. I think you delivered just what I was hoping, and the GCO at large was duly impressed. I would not be surprised if you start to see more GCO members contributing money and even offering their time to Elevate NY. One senior person told me that Elevate NY under your leadership is just the type of organization that he would like to help move forward with his money and time.

I'll be in touch.

Best,

A handwritten signature in blue ink that reads "Richard".

Richard Starr
Senior Vice President
& Managing Counsel